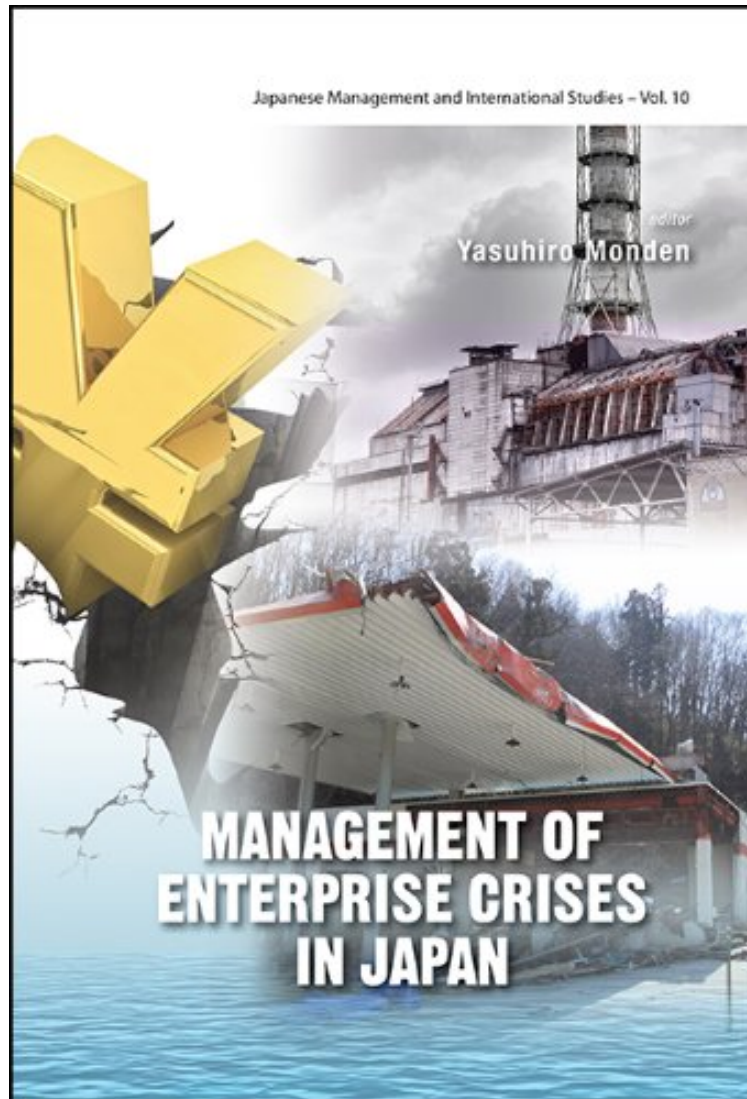


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From the Inside Flap This book focuses on various business practices to manage ailing companies during economic depression or in the aftermath of man-made and natural disasters. The methods implemented by various Japanese enterprises, such as Japan Air Line, Tokyo Electricity Company, Nissan and Toyota, to overcome their challenges are elaborated in this book. The scope of the book covers: restructuring under government financial support; private turnaround management of huge conglomerates; reorganization of business domains; accounting for risk management, and robust supply chain management in the aftermath of disasters. **About the Author** Yasuhiro Monden is Professor Emeritus of the University of Tsukuba and currently serving as Visiting Professor at the Global MBA Program of the Nagoya University of Commerce and Business, both in Japan. He has been majoring in production management and managerial accounting. He received his PhD from the University of Tsukuba, where he also served as Chairperson of the Institute and Dean of the Graduate Program of Management Sciences and Public Policy Studies. Monden has gained valuable practical knowledge and experience from his research and related activities in the Japanese automobile industry. He was instrumental in introducing the Just-In-Time (JIT) production system to the United States. His book, *Toyota Production System* (Engineering and Management Press: IIE, 1983, 1993, 1998 and 2011 forthcoming) published in English, is recognized as a JIT classic; it was awarded the 1984 Nikkei Prize by the Nikkei Economic Journal. Monden was a Visiting Professor at the State University of New York at Buffalo in 1980-1981, at California State University, Los Angeles in 1991-1992 and at Stockholm School of Economics, Sweden in 1996. He is also a board member and advisor for the Production and Operations Management Society (POMS) and an international director of the Management Accounting Section of the American Accounting Association. Other English-language books written by Monden include: *Cost Reduction System: Target Costing and Kaizen Costing* (Productivity Press, 1995), *Japanese Management Accounting* (Productivity Press, 1989); *Value-Based Management of the Rising Sun* (World Scientific Publishing Company, 2006), *Japanese Management Accounting Today* (World Scientific Publishing Company, 2007). Monden's professional activities in the business world include practical guidance on JIT system and strategic cost management in Singapore and Thailand as an expert of JICA (Japan International Cooperation Agency), an agency of the Japanese Ministry of Foreign Affairs, and his service as a committee member of the second examination of Certified Public Accountant in Japan.