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Lean Enterprise: How High Performance Organizations Innovate at Scale (Lean (O'Reilly))

Jez Humble, Joanne Molesky, Barry O'Reilly
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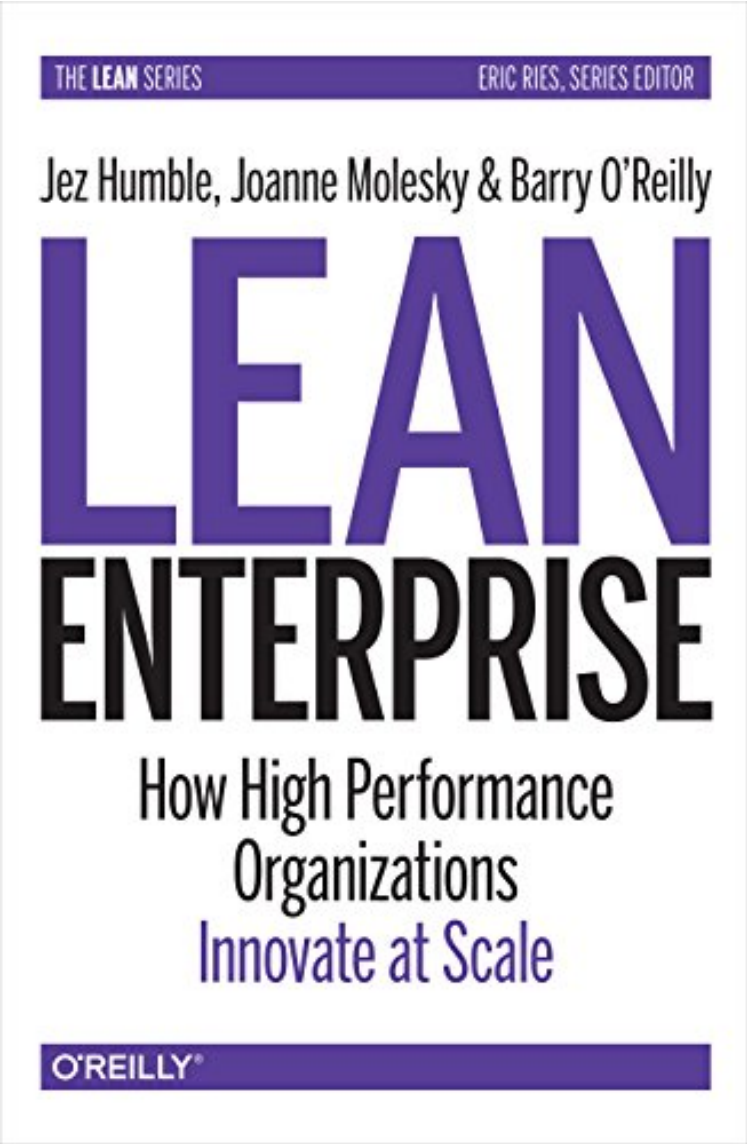

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Jez Humble, Joanne Molesky, Barry O'Reilly : Lean Enterprise: How High Performance Organizations Innovate at Scale (Lean (O'Reilly)) before purchasing it in order to gage whether or not it would be worth my time, and all praised Lean Enterprise: How High Performance Organizations Innovate at Scale (Lean (O'Reilly)):

2 of 2 people found the following review helpful. If you've read Lean Startup (or not), but are not a startup, this might be for you.By MicroGlyphicsThis book summarises things like Lean and continuous delivery, not only for managers and executives who have little time to keep plugged in to every trend, but for those who hope to scale Lean concepts to

the enterprise level. It's a short read, so even if you are somewhat familiar with the concepts, it may fill in gaps or serve as a reminder. When I read The Lean Startup: How Today's Entrepreneurs Use Continuous Innovation to Create Radically Successful Businesses, I was left wondering how I could apply this to myself and my clients. Sure, it resonated, but anyone who works with large enterprises has witnessed the inherent inertiamdash;in fact the same level of bureaucracy government entities are conventionally accused of. This book won't break that inertia. You'll have to find another book for that, one regarding Organisational Change Management; but if you've got a handle on OCM, this book can provide you with direction and can help to build momentum. At the very least, you'll come away with talking points.0 of 0 people found the following review helpful. A must-read for those who try to understand Digital Transformation.By Peter D'AutryLean start-up thinking applied to Enterprise IT. An essential read for anyone interested in Digital Transformation and why culture re-engineering matters as much as technology deployment. Jaz Humble makes a convincing case how IT becomes an integral part of the value chain rather than a cost centre. If not IT-driven any organisation will lose its ability adapt to accelerating change, and hence lose its competitiveness. Highly recommended.9 of 10 people found the following review helpful. A must-read!By Alex K.The 104 highlights and a dozen notes I took while reading this book may tell how good it is. More than "good" as in "entertaining reading", I think this book is an essential guide on how enterprises must change their mindsets and adapt to a new paradigm of adding value and bring innovation to their businesses.This book evolves the concepts laid out in The Lean Startup (by Eric Ries), and Continuous Delivery (by Jez Humble and David Farley), scaling them up to enterprises and making the more technical approach of the latter palatable to the C-level.

How well does your organization respond to changing market conditions, customer needs, and emerging technologies when building software-based products? This practical guide presents Lean and Agile principles and patterns to help you move fast at scalemdash;and demonstrates why and how to apply these methodologies throughout your organization, rather than with just one department or team.Through case studies, yoursquo;ll learn how successful enterprises have rethought everything from governance and financial management to systems architecture and organizational culture in the pursuit of radically improved performance. Adopting Lean will take time and commitment, but itrsquo;s vital for harnessing the cultural and technical forces that are accelerating the rate of innovation.Discover how Lean focuses on people and teamwork at every level, in contrast to traditional management practicesApproach problem-solving experimentally, by exploring solutions, testing assumptions, and getting feedback from real usersLead and manage large-scale programs in a way that empowers employees, increases the speed and quality of delivery, and lowers costsLearn how to implement ideas from the DevOps and Lean Startup movements even in complex, regulated environments

"This book is destined to be the classic, authoritative reference for how organizations plan, organize, implement, and measure their work. Lean Enterprise describes how organizations can win in the marketplace while harnessing and developing the capabilities of employees. Any business leader who cares about creating competitive advantage through technology needs to read this book."- Gene Kim, co-author of The Phoenix Project"This book is a godsend for anyone who's tried to change their organization and heard: 'It's OK for the little guy, but we're too big/regulated/complex to work like that here.' Lean Enterprise provides a pragmatic toolkit of strategies and practices for establishing high performing organizations. It should be required reading for every executive who understands that we're all in the technology business now."- Stephen Foreshew-Cain, COO, UK Government Digital Service"To thrive in the digital world, transformation must be more than technology driven--everyone within the organization must collectively work together to adapt. This book provides an essential guide for all leaders to change the way they deliver value to customers."- Matt Pancino, CEO, Suncorp Business Services"This book integrates into a compelling narrative the best current thinking about how to create great software-intensive products and services. The approach in this book is both challenging and disciplined, but those who make the journey will find it impossible to imagine ever going back--and if they happen to be a competitor, they are well positioned to steal both your market and your people. Ignore this book at your own risk."- Mary Poppendieck, co-author of The Lean MindsetAbout the AuthorJez Humble is co-author ofnbsp;Continuous Deliverynbsp;(Addison-Wesley), the Jolt Award-winning book in Martin Fowler's signature series. He began his career at a startup, and then spent 10 years at ThoughtWorks, building products and consulting. He now serves as a Vice President at Chef, and teaches at UC Berkeley.Joanne Molesky is a Principal Consultant with ThoughtWorks, where she works on internal IT Risk and Compliance, and provides consulting services to clients in the area of continuous delivery and process improvement, particularly as it applies to controls, risk, and compliance. She holds CISA and CRISC certifications from ISACA.Barry O'Reilly works with ThoughtWorks, consulting with leading global organizations on continuous improvement using lean and agile practices and principles. He has been an entrepreneur, employee, and consultant. His passion is business model innovation, product development, organizational design, and cultural transformation.