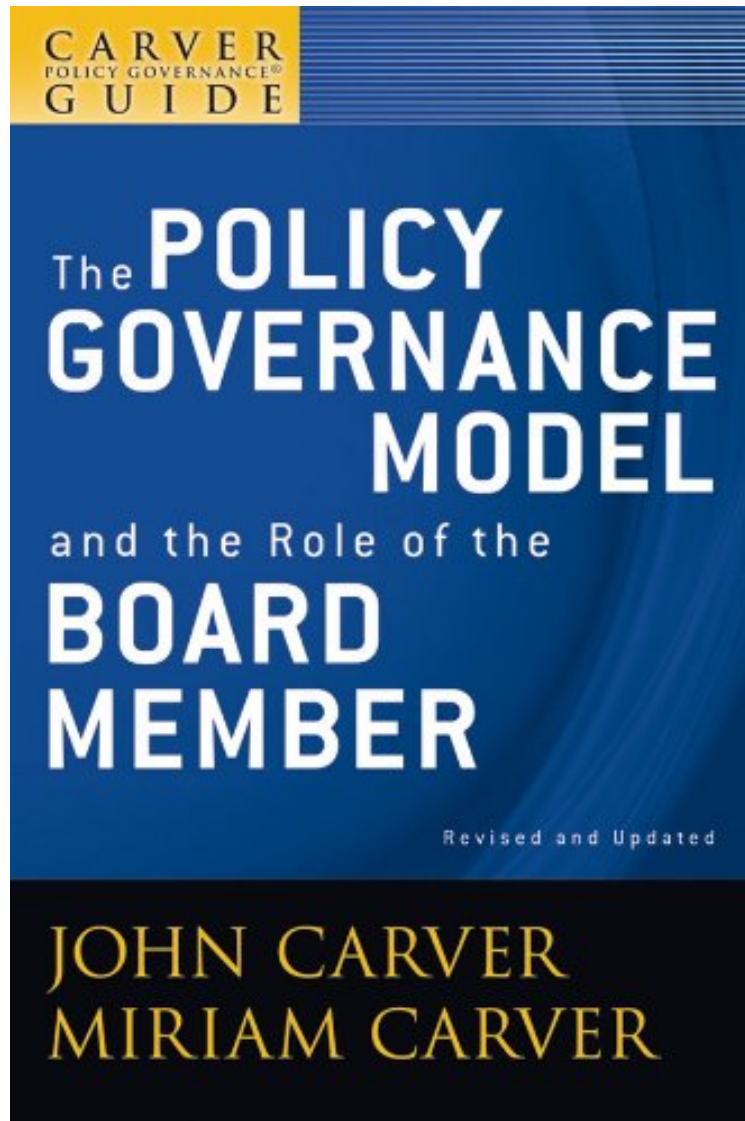


[PDF] A Carver Policy Governance Guide, The Policy Governance Model and the Role of the Board Member: Volume 1 (J-B Carver Board Governance Series)

## **A Carver Policy Governance Guide, The Policy Governance Model and the Role of the Board Member: Volume 1 (J-B Carver Board Governance Series)**

*John Carver, Miriam Mayhew Carver*

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**John Carver, Miriam Mayhew Carver : A Carver Policy Governance Guide, The Policy Governance Model and the Role of the Board Member: Volume 1 (J-B Carver Board Governance Series)** before purchasing it in order to gauge whether or not it would be worth my time, and all praised A Carver Policy Governance Guide, The Policy Governance Model and the Role of the Board Member: Volume 1 (J-B Carver Board Governance Series):

0 of 0 people found the following review helpful. The writing is a little dense, and its viewpoint ...By BJSThe writing is a little dense, and its viewpoint a bit theoretical. It fails to take in the political realities of an elected governing board, whether it is a city council, county board of supervisors or a homeowners association board. Electeds will ALL want to have some say, influence and communication with an appointed manager. The book's rigid framework assumes that the elected board will set measurable policies and goals, that the chief governance officer (CGO, AKA the board president) is an effective and engaged leader ensuring the board fulfills its responsibilities, and the CGO is an effective communicator of direction to the appointed CEO, and vice versa. Reality is a bit messier. In the absence of clear direction, the CEO should actively seek guidance, and communicate back up the chain her or his understanding of direction given. However, the message of needing and enforcing clear chains of command is relevant.1 of 1 people found the following review helpful. While this isn't an 'end all' to board governance it can provide insights to better understanding and practices toward efficientBy W. E. WeemsEvery board, committee, or council should have at least a basic understanding of these concepts. While this isn't an 'end all' to board governance it can provide insights to better understanding and practices toward efficient governance.0 of 0 people found the following review helpful. Good introduction to Carver modelBy OkinawaCarver is an acquired taste for non profit Boards. Most Boards will find the development of means and ends a challenge.However, his governance principles are superb and necessary for intelligent and productive Board governance. Many non profit Boards flounder as a result of their inability to separate their governance responsibilities from management's administrative responsibilities. Boards govern and managers manage. There is a difference. Carver makes this clear and to my mind an essential tool for Board Presidents and non profit CEOs. This process requires a good consultant and time to introduce it to a Board. I am a Carver believer and should I find a willing Board, I will order this guide for each Board member.

The Carver Policy Governance Guide series includes six booklets that offer board members a description of John Carver's Policy Governance model of board leadership. Policy Governance enables a board to fulfill its accountability to its organization's "owners," whether the owners are association members, city residents, company shareholders, or a community of interest. Policy Governance addresses the board's engagement in financial, programmatic, and personnel matters; roles of officers and committees; reporting and evaluation; agendas; and other aspects of the board job. The Policy Governance Model and the Role of the Board Member sets out a clear vision for excellence in board leadership. It gives board members an understanding of the concepts and principles that are at the very heart of John Carver's innovative Policy Governance model. This guide details members' main tasks and presents the guidelines needed to transform a board into an effective group that consistently leads powerfully. The Policy Governance model is based on the functions rather than the structure of a governing board. It outlines commonsense principles about governing that fit together into an entire system. The practices of the Policy Governance board, which are consistent with the principles, allow it to control without meddling, focus on long-term organizational outputs, powerfully delegate to a CEO and staff, and discharge its fiduciary responsibility in a visionary, strategic manner. Because the model is a total system, the Carver Policy Governance Guide series offers boards a complete set of principles for fulfilling their various obligations.